



TWO DAYS REGIONAL LEVEL TOT ON NQAS IMPLEMENTATION IN HWC-SC FOR NE STATES



Organised by:

Regional Resource Centre for NE States

Venue: Hotel Palacio, Guwahati, Assam Date: 27th – 28th September 2022

Introduction

A Two days "Regional Level ToT on NQAS Implementation in HWC-SC for NE States" was organised by Quality & Patient Safety Division of Regional Resource Centre for North-Eastern States from 27th to 28th September 2022 at Hotel Palacio, Guwahati, Assam.

The objective of the training was to train the nominated District officials on NQAS Standards for HWCs and to equip them with knowledge of key concepts, tools, and methodologies for quality improvement & to acquaint the participants with NQAS HWC SC Standards, Measurable Elements, Departmental Checklists, Scoring System and how to use them across the Health and Wellness Centres (Sub Centre) of their respective States.

Total 55 participants from 8 NE States participated in the training program which includes – District Nodal Officer HWC & District Nodal officer QA from the identified districts of targeted health facilities for NQAS Certification in FY 2022-23.

Inaugural Session: At the outset, Dr Ashoke Roy, Director, RRCNE welcomed all the participants to the two days Regional level ToT on NQAS Implementation in HWC-SC for NE States organized by Quality & Patient Safety Division, Regional Resource Centre for NE States. In the welcome speech he stated that states should work towards achieving targets given by GoI. He especially mentioned that the denominator is high in the state of Assam & Tripura. He stressed upon the utilization of Internal & External Assessors of respective districts in achieving the target of NQAS Certification i.e., 10% of total facilities (HWC-SC) by the end of FY 2022-23.

Dr. J N Srivastava, Advisor, QPS Division, NHSRC addressed the participants virtually. In his **Keynote Address** he informed the participants that quality certification of HWC-SC is a joint effort by CPHC & QPS Divisions and those HWC-SC where 7 service packages are rolled out can be taken for NQAS certification. A substantial amount of progress has been made in operationalizing the Health & Wellness Centres in NE States in the recent past. He advised on selecting the facilities for certification by drawing the matrix which consists of good Infrastructure, CHO's who are proactive in identifying local leadership, Kayakalp assessment score and baseline NQAS assessment. By considering these four points one can achieve the required target of NQAS certification of HWC's in their respective state.

Post Keynote Address the technical sessions started with Overview of NQAS Standards for Health & Wellness Centres by Dr. Deepika Sharma, Lead Consultant, QPS Division, NHSRC followed by Overview of AB-HWC 's and presentations on various Areas of Concern.

QA training programs have an inbuilt training evaluation system, where a feedback form is provided to each participant. The feedback provided by all the participants is analysed on a 5-point Likert scale. The overall rating of the training as per the analysis of the feedback from the participants was 4.16 out of 5.

Technical Sessions

Topic	Brief				
Day -1 (27 th September 2022)					
Topic - Overview of NQAS for AB-HWC Resource Person - Dr. Deepika Sharma, Lead Consultant-QPS, NHSRC	The first session of the training program started with 'Overview of NQAS standards for AB-HWC' which includes Quality in healthcare, Key quality initiatives, Organizational structure, Key feature of NQAP, Measurement of Quality in HWC-SC, Eight areas of concern (AoC A to H), Scoring system and Generating score card, Way forward for NQAS certification of HWC-SC.				
Topic – Overview of the AB-HWCs Resource Person – Dr. Devajit Bora, Sr Consultant-CP-CPHC, RRCNE	The session on 'Overview of AB-HWC' by Dr. Devajit Bora elaborated the Ayushman Bharat Yojana, Rationale of Primary, Secondary & Tertiary Care in AB-HWC, Overview of Comprehensive Primary Health Care, Concept of HWC with Expanded Service Packages, Infrastructure, Branding of HWC's, Capacity building and Multi skilling, Drugs, Diagnostics & Techno solutions with robust IT Systems for HWC-SC.				
Topic - Measurement System of National Quality Assurance Standards Resource Person - Dr. Vinaya RSL, Consultant-QPS, RRCNE	The concept of this session was to understand the Layout & Design of different components of NQAS, Comprehension of Area of Concern, Standards, Measurable elements, and Checkpoints, Identifying & understand different methods of Assessment, Clarity on understanding of scoring & Assessment protocol.				
Topic – AoC A (Service Provision) and AoC B (Patient Rights) Resource Person – Mr. Anup Basistha, Consultant-QPS, RRCNE	The session on Service Provision illustrated the 'Availability of functional services' in HWC SC where facility provides comprehensive primary health care services as per extended range of services and availability of basic point of care diagnostics and drugs used in HWC including timely availability of drugs and diagnostic reports. The session on Patient Rights included Rights of patients to Access information about services available, User friendly signages, confidentiality of their information, obtaining Consent for treatment, Privacy & Dignity to patients, Providing treatment without any Physical and Financial barriers.				
Topic – Case study on the 'Intent of Standards & Measurement system' Resource Person – Mr. Anup Basistha	An exercise was conducted on the Intent of Standards & Measurement system of NQAS for HWC-SC where participants were made to solve exercise on Area of Concern A and B and also the measurement system of NQAS standards.				

	The Area of Concern C covers the availability
	of Adequate and Safe Infrastructure for
	delivery of assured services in the form of well
	ventilated, illuminated & demarcated work
Topic – AoC C (Input)	areas with minimum adequacy and space.
Topic - Aoc C (Input)	Availability of 24/7 water, electricity & fire-
	fighting equipment's. Availability of CHO's,
December De Winson DOI	adequate frontline health workers and
Resource Person – Dr. Vinaya RSL	support staff. Competence assessment &
	performance evaluation of staff required
	trainings for staff, Availability of Drugs,
	Consumables, Equipment's & Instruments
	required for assured services in the facility.
	The session on Support Services covers
	Maintenance and Upkeep of Infrastructure &
	Equipment's, Removal of Junk materials,
	Inhouse calibration of Equipment's, Storage,
Topic - AoC D (Support Services)	Inventory management & Dispensing of
Support Services	drugs, Secured record keeping and data
	management, Functioning of Jan Arogya
Resource Person – Mr. Anup Basistha	Samitis, its members, conducting meetings,
Resource Person - Mr. Anup Basistna	Social Audits, and monthly calendar
	activities. Finally, compliance of facilities with
	statutory and regulatory requirements like
	Fire NOC's, BMW Authorization certificate.
	In the Area of Concern E – Clinical Services
	there are total 18 standards that measure
	quality of clinical services. Std. E1 – E7
Topic – AoC E (Clinical Services)	covers general clinical process ranging from
• ,	registration to emergency management, Std.
	E8- E12 covers extended service packages
Resource Person - Dr. Joydeep Das,	including Ophthalmic, ENT, Mental health,
Lead Consultant, RRCNE	Disease control programs, elderly, and
•	palliative care. Std. E13 – E18 covers clinical
	processes related to NAC, INC, PNC, New-
	born care, Child & Adolescent health, family
	planning services.
Day -2 (28 th S	September 2022)
	This topic covers the basic infection
Topic – AoC F (Infection Control)	prevention practices to be followed in a health
	& wellness centres like monitoring of
	infection control practices, ensuring hand
Resource Person – Dr. Vinaya RSL	hygiene practices, Use of PPE's & their
	adequate supply, Adherence to standard
	procedure for disinfection & sterilization of
	instruments, established procedures in the
	management of biomedical waste in the
	facility. Staff training on Hand washing,
	wearing PPE's and Biomedical Waste
	management.
Topic – AoC G	Quality Management System covers the
(Quality Management System)	aspects like establishment of organizational
	framework for quality improvement, periodic
	patient satisfaction survey, analysis of the
Resource Person – Mr. Anup Basistha	feedback & preparing the action plan.
	SOP's for all key processes & support
	services, display of critical work instructions
	& clinical protocols in HWC, conducting

	O system and of systims facility should be a
	& sustenance of quality, facility should have defined Mission, Quality policy & Objectives
	to ensure its core values. Medication Refill
	audit also covered in the session.
	This session covered the measurement of 28
	outcome indicators which are mandatorily
	recorded by HWC on monthly basis which
Topic – AoC H (Outcome Indicators)	can help in knowing the productivity,
	Efficiency & Utilization of the facility as a
	unit. The calculation of these indicators by
Resource Person – Dr. Vinaya RSL	using certain formulas, recording, and
	analysing the obtained data and graphical
	presentation for trend analysis was discussed
	with the participants. In this session the Internal Assessment & its
Topic – Identification of Gaps,	importance, Types of Assessment and
Prioritization, Action Planning	Internal assessment activities, IA Process,
for NQAS Certification with	Assessment schedule and assessment plan,
Exercise	conducting assessment and methods,
Resource Person – Mr. Anup Basistha	reporting of gaps, Gap Analysis & Action
nosouros rorson mir imap susistina	planning methodology were explained.
Topic – Document Verification List	Document Verification list covered all about
Topic - Bocument Vermeation Dist	Work instructions, its benefits, prerequisites,
Resource Person – Mr. Anup Basistha	Format and how to write them. A tentative list
	of work instructions for HWC SC and a
	sample document has been explained in the session. This session also covered Process of
	certification, Certification criteria for HWC-
	SC, Documents to be submitted by HWC-SC
	for NQAS National certification.
	The session on 'Overview of Kayakalp
Topic – Overview of Kayakalp for AB-	program for AB-HWC' covered the objectives
HWCs	of the Kayakalp program, Salient features of
	extension of Kayakalp for Health & Wellness
	centres, Award for HWC's, Assessment
Resource Person – Dr. Vinaya RSL	protocols, Criteria for assessment of HWC-
	SC, Methods, Compliance & Scoring Rules.
Topic – Journey of NQAS Certification of	In this session participants were shown two videos of Dokelav HWC SC, Gujarat and
India's 1st & 2nd HWC	Hajipara HWC SC, Assam showcasing their
	journey of NQAS certification which was the
Resource Person - RRC NE team	first and second NQAS Certified HWC SC in
	India.
	In this session all the states presented their
	state specific 'Action Plan for implementing
Topic - Challenges in implementing	NQAS at HWC-SC" in the provided template
NQAS at HWC SC	which includes – No. of operational HWC in
	states, Targets for NQAS Certification for FY 2022-23, Challenges in implementation,
Resource Person – State teams	Action Plan, and Support required from QPS
Tresource relating - State teams	division of RRC NE.
	State-wise key discussion points are as
	follow:
	Arunachal Pradesh:
	• 20 HWC are targeted out of 202 Operational
	HWC-SC in the state for FY 2022-23.
	• Issues are-frequent change of HR, no
	dedicated staff in District for Quality
	Program, Poor infrastructure etc

• State has requested RRCNE for Customization of checklist for 7 packages, and facilitation of training for CHO's. On reply, RRCNE informed the participants that 7 package checklists is already available and also shared with the participants.

Assama

- 50 HWC-SC have been short listed for NQAS Certification for FY 2022-23. 1 HWC is National certified and one 1 HWC is State certified till date.
- State is facing challenges in acquiring BMW Authorization Certificate & Fire Safety Compliance.
- State has asked for the Master list of documents & checklists.

Manipur:

- 24 HWC have been selected out of 242 HWC's in the state for FY 2022-23 for National Certification.
- The main challenges are- Inadequate funds, frequent transfers of officers & shortage of Drugs.
- Require guidance from QPS division, RRCNE in implementing NQAS in HWC-SC's.

Meghalaya:

- For FY 2022-23, a total of 31 HWC are targeted for NQAS Certification out of 312 operational HWCSC.
- Poor Infrastructure and Inadequate supply of drugs and diagnostics as per the packages rolled out are the challenges faced by state.
- Regular supportive supervision at district level from RRC NE team will help the state to achieve its target.

Mizoram:

- 20 HWC (11 SC, 8 PHC, 1UPHC) are selected for FY 2022-23 out of 294 operational HWC's in the state.
- State is facing challenges in Poor infrastructure of facilities, Improper BMW Management, & Inadequate HR.
- Training and capacity building for all health care providers on implementing Quality Assurance & financial support from the state will help in achieving National certification of facilities.

Nagaland:

- For FY 2022-23, state has targeted 26 out of 262 facilities for National certification.
- 1 HWC-PHC and 3 HWC-UPHC are National certified in the state.

	 The main hurdles are -retention of HR, Poor Infrastructure, Inadequate funds from the state. Mentoring and supervision visits by RRC-NE team at least once in every 6 months will help the state to achieve the target.
	 Sikkim: For FY 2022-23, a total of 13 facilities are selected out of 133 for National Certification. 1 HWC PHC is National certified in state. Poor Infrastructure, Irrational posting of Manpower and difficult terrain are issues faced. State requested for Sensitization training and technical support from RRCNE.
	Tripura:
	• For FY 2022-23, a total of 72 facilities are targeted out of 434 HWC-SC.
	 Poor Infrastructure, Lack of Training, acquiring required Statutory Licenses are some of the challenges faced by facilities. Training for CHO's and Supportive
	intervention from RRC-NE are the support required from RRCNE.s
Topic – Valedictory session	Ms. Pumani Kalita, Consultant-CP-CPHC, RRCNE delivered the valedictory address. She thanked all the participants for their co-
Resource Person – RRC NE team	operation and sincerity during the training. The training program concluded with distribution of Certificates to all the
	participants.

Feedback Analysis & Action Taken Report

A. The Average Score of Feedback Analysis

S1.	Day	Score (Out of 5)				
1	Day 1	4.12				
2	Day 2	4.19				
3	Average	4.16				

B. Faculty wise Feedback analysis

S1.	Name	Average				
1	Dr. Joydeep Das	4.21				
2	Dr. Deepika Sharma	3.67				
3	Dr. Devajit Bora	4.16				
4	Mr. Anupjyoti Basistha	4.18				
5	Dr. Vinaya RSL	4.21				

C. Most Liked Sessions

S1.	Most Liked Sessions	Trainer			
1	Area of Concern G Mr. Anupjyoti Ba				
2	Identification of Gaps, Prioritization, and Action Planning for NQAS Certification.	Mr. Anupjyoti Basistha			
3	Area of Concern H	Dr. Vinaya RSL			
4	Area of Concern C Dr. Vinaya RSL				

D. Suggestions given by the participants

S1.	Suggestions to improve training			
1	More no. of exercises to be included in training schedule.			
2	Field visits to be included during training program.			

All participants expressed that they are satisfied with the training. They have learned many new subjects, acquired new skills to conduct the assessment. They expressed that after going through this program their knowledge and skills have been upgraded in respect to healthcare quality, which they will implement at their respective facilities.

Conclusion and Action Taken

The result obtained from feedback highlights that the participants were satisfied with the subject content and resource material. Sessions were understandable and useful to improve the quality of care provided at public health facilities. All presenters were skilled, with knowledge and competent enough to impart the training in clear and meaningful way. However, based on the suggestions and recommendations given by participants, an action plan was prepared.

Time bound Action Plan

S1.	Action Taken	Responsibility		
1.	More exercises on case studies will be included in the upcoming training programs to make it more interactive and understanding.	QPS Team, RRCNE		
2.	Field visits to nearby health facilities will be arranged during next scheduled training programs.	QPS Team, RRCNE		

All action points will be included in upcoming training Programs.

S1.	Activity Planned	Time Duration	Action Planned			
1.	Preparation of Exercise Workbooks	Upcoming Training Program	Group exercise will be incorporated in upcoming trainings to make it more practical.			
2.	Addition of Field visits	Upcoming Training Program	Field visit may be included subject to availability of time/training days.			

Training Agenda Annexure I

Time Session Facilitator					
Day 1: 27 th September 2022 (Tuesday)					
08:45 AM – 09:15 AM Registration RRCNE					
09:15 AM - 09:25 AM	Welcome Address & Objective Sharing	Dr. Ashoke Roy, Director, RRC-NE			
09:25 AM - 09:35 AM	Keynote Address	Dr. J. N. Srivastava, Advisor – QPS, NHSRC			
09:35 AM - 09:45 AM	Introduction by Participants	Participants			
09:45 AM - 10:00 AM	Tea & Grou	p Photo			
10:00 AM - 10:45 AM	Overview of National Quality Assurance Standards for AB-HWCs	Dr. Deepika Sharma, Lead Consultant, QPS, NHSRC			
10:45 AM - 11:30 AM	Overview of the AB-HWCs	Dr. Devajit Bora, Senior Consultant, CP-CPHC, RRCNE			
11:30 PM - 12:15PM	Measurement System of National Quality Assurance Standards	Dr. Vinaya RSL, Consultant			
12:15 PM - 1:00 PM	Area of concern A (Service Provision) & Area of Concern B (Patient Rights)	Mr. Anup Basistha, Consultant			
01:00 PM - 02:00 PM	Lunch				
02:00 - 02:45 PM	Case study on the 'Intent of the standards & measurement system'	Mr. Anup Basistha			
02:45 PM - 03:30 PM	Area of Concern C (Inputs)	Dr. Vinaya RSL			
03:30 PM - 04:15 PM	Area of Concern D (Support Services)	Mr. Anup Basistha			
04:15 PM - 04:30 PM	Tea Break				
04:30 PM - 05:30 PM	Area of Concern E (Clinical Services)	Dr. Joydeep Das, Lead Consultant			
	Day 2: 28th September 2022 (We	ednesday)			
09:00 AM - 09:45 AM	Area of Concern F (Infection Control)	Dr. Vinaya RSL			
09:45 AM - 11: 00 AM	Area of Concern G (QMS)	Mr. Anup Basistha			
11:00 AM - 11:15 AM	Tea Break				
11:15 AM - 12: 00 PM	Area of concern H (Outcome Indicators)	Dr. Vinaya RSL			
12:00 PM - 1:00 PM	Identification of Gaps, Prioritization, and Action Planning for NQAS Certification with Exercise	Mr. Anup Basistha			
01:00 PM - 02:00 PM	PM Lunch				
02:00 PM - 02:45 PM	Document Verification List	Mr. Anup Basistha			
02:45 PM - 03:30 PM	Overview of Kayakalp for AB-HWCs	Dr. Vinaya RSL			
03:30 PM - 03:45 PM	Journey of NQAS Certification of India's 1st & 2nd HWC	RRCNE			
03:45 PM - 04:45 PM	Challenges in implementing NQAS at HWC SC	State Team			
04:45 PM - 05:15 PM	Valedictory, Certificate Handover & Tea	RRCNE			

Training Course Evaluation

Please fill this form to provide the training team with feedback about the course.

This would help us improving the future trainings.

Topic	Resource Person	Poor	Fair	Good	Very Good	Excellent	Comments
Overview of NQAS for AB -HWC	Dr. Deepika Sharma, Lead Consultant						
Overview of the AB-HWC's	Dr Devajit Bora, Senior Consultant						
Measurement System of NQAS	Dr. Vinaya RSL, Consultant						
Area of concern A (Service Provision) & Area of concern B (Patient Rights)	Mr. Anup Basistha, Consultant						
Case study on the 'Intent of the standards & measurement system'	Mr. Anup Basistha Consultant						
Area of Concern C (Input)	Dr. Vinaya RSL						
Area of Concern D (Support Services)	Mr. Anup Basistha						
Area of concern E (Clinical Services)	Dr. Joydeep Das, Lead Consultant						
Area of concern F (Infection Control)	Dr. Vinaya RSL						
Area of concern G (QMS)	Mr. Anup Basistha						
Area of concern H (Outcome Indicators)	Dr. Vinaya RSL						
Identification of Gaps, Prioritization, and Action Planning for NQAS certification with Exercise	Mr. Anup Basistha						
Document Verification List	Mr. Anup Basistha						
Overview of Kayakalp for AB-HWC's	Dr. Vinaya RSL						

- 1. What topic of the course you found most useful?
- 2. Your suggestion for inclusion of topics, which could also be included for 'Internal Assessor's Training'?
- 3. Please indicate how this training will help you in your work. (Give specific situations, if possible)?
- 4. Suggestions to improve the training sessions?